# Digital Transformation in the Automotive Industry

Digitale Transformation in der Automobilindustrie



# Tutorials

 Homework will be reading the book from Gene Kim "The Phoenix Project"

The homeworks are optional and not relevant for the exam





# Lecture Overview

1. Introduction: Why Digital & Data Transformation	7. Culture & Organization	
Homework 1: Reading 60 mins the Phoenix Project	Homework 7: Reading 60 mins the Phoenix Project	
2. The World is Changing: ACES & VUCA	8. Examples of Digitalization Projects I	
Homework 2: Reading 60 mins the Phoenix Project	Homework 8: Reading 60 mins the Phoenix Project	
3. The Technological Disruption	9. Examples of Digitalization Projects II	
Homework 3: Reading 60 mins the Phoenix Project	Homework 9: Reading 60 mins the Phoenix Project	
4. Challenges for the Transformation - Innovation	10. TESLA as THE Digital Player	
Homework 4: Reading 60 mins the Phoenix Project	Homework 10: Reading 60 mins the Phoenix Project	
5. Challenges for the Transformation - Legacy	11. Q & A – Exam	
Homework 5: Reading 60 mins the Phoenix Project		
6. How to Transform Into a Techgiant		
Homework 6: Reading 60 mins the Phoenix Project		



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# Agenda







# Data Analytics is Key to Success, if Compliance is given







# Data products are developed in cross-functional Squads



#### 01 MOBILITY

Digital Services and products for VWCV customers:

- 100% Uptime
- TCO Analytics
- ...

02 CUSTOMER

#### 360° Customer View:

- Upselling Recommender
- Next-best vehicle
- to buyDriving Profile Analysis



#### Data-driven vehicle development:

- Optimization
  Vehicle
  dimensioning
- Automation for Analytics WBs



#### Efficient production and logistics:

- Support Data lake for DPP@VWN
- Predictive Maintenance

#### \_\_\_\_05 OPEX Digital company and

#### processes:

 Adoption Group Digital- and API-Strategy

• ...

 Data Warehousing & BI MS Azure





# Agenda





### Data-driven Research & Development



# Detecting potential damages in advance



- Potential engine damage was detected during endurance testing, because of broken divider plate near motor
- Data analysis shows rapid drift in motor temperature 30.000 km before the damage occured
- Damage and reason of damage are known before SOP

# The ID. BUZZ AD for MaaS & TaaS

- The ID. BUZZ AD is pointing the way to the future of mobility
- First fully autonomous vehicle in the Volkswagen Group
- SDS development in tandem with partners
- Test in Germany already started in 2021
- First offer for internal customers like MOIA





# Data-driven Research & Development

#### Analytics

• Usage profiles

Driving profiles

#### Data Logging

- Own test fleet
- Pilot customers
- → 10.000.000's km

Our key challenge for autonomous driving development:

Process very high data volume & provide insights on **all** decision levels











Results

Better vehicles

• Better services





f in y













### Example: Motion Prediction using Graphormers





Graph representation of road networks

Evaluation of motion prediction models

Shimon Wonsak, Mohammad Al-Rifai, Michael Nolting and Wolfgang Nejdl, "Multi-Modal Motion Prediction with Graphormers", Published at the IEEE International Conference on Intelligent Transportation Systems, 2022





### Data democratization in data-driven enterprise





Technical features - the engineering perspective



Data Science – the algorithmic perspective



# Example: MOIA & ID-BUZZ AD

Use of GPS data from datalogger antenna



Analytics on non AD sensor data (e.g.: front/back Radar, multifunction camera, etc.)

#### Use cases:

- Detect error situations
- Dashboarding of critical situations
- Detection if car follows traffic rules
- Statistic of traffic and driving events, pick-up locations etc.

# Agenda





## Industrial cloud



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### Why Industrial Cloud? Scalability!



#### How it works

AWS Lambda is a serverless, event-driven compute service that lets you run code for virtually any type of application or backend service without provisioning or managing servers. You can trigger Lambda from over 200 AWS services and software as a service (SaaS) applications, and only pay for what you use.



Use Amazon Simple Storage Service (Amazon S3) to trigger AWS Lambda data processing in real time after an upload, or connect to an existing Amazon EFS file system to enable massively parallel shared access for large-scale file processing.



#### Predictive Maintenance



#### Reactive Maintenance



#### Preventive Maintenance



#### Predictive Maintenance



### Detection of anomalies



# Two methods to leverage predictive maintenance

- Off-the-shelf sensors
  - Vibration
  - Temperature



• Internal machine data





#### AWS Monitron





# Robotic welding clamps



# Motivation for Predictive Maintenance

	WITHOUT pred. maintenance	WITH pred. maintenance
Total number of machines	1,000	1,000
Outages in percent per year	10%	10%
Number of outages per year	100	100
Cost of clamp changes (without clamp costs)	100 x 2h x € 100 = € 20,000	100 x 2h x € 100 = € 20,000
Outage time	2 h (during production time)	0 h (change during production free time)
Lost workforce per year (without car losses)	200h x 10 people x €100 = € 200,000	€ 0
Total cost per clamp change	[€200,000 + €20,000] / 100 = €2,200	€ 20,000 / 100 = € 200
Development cost	0	€ 200,000
	Amortisation of predictive maintenance project after 1 year.	



# Understanding the business domain

Reasons for Failures





# Understanding the business domain

#### Rupture of welding arm (Greater flex in welding arms due to fractures) Parameters:

- Distance of mechanical travel •
- Torque of clamps ٠
- Attrition of clamp mechanics (Clamp movement impaired) Parameter:
- Torque of clamps



Attrition of clamp mechanics

Pneumatic cylinder



# Development of a prediction model



# Agenda





- 1. Data transformation can be performed after digital transformation; data transformation is needed for leveraging efficiencies and generating new profit pools
- 2. Data will be used in future for handling the ever-increasing complexity of (autonomous) cars
- 3. Data will be used to create an overall predictive factory and supply chain

